

Glasgow Kelvin College

Audit and Risk Committee Meeting of 12 May 2026

Addition to the Audit and Risk Committee Terms of Reference

**Report by Secretary to the Board of Management and Assistant Principal - Estates,
Corporate Planning and Governance**

1. Introduction

The Secretary to the Board of Management and the Assistant Principal Estates, Corporate Planning and Governance reviewed a high volume of public sector governance improvements documents during October/November 2025 and prepared a report for the Audit and Risk Committee in November 2025 in relation to these. Any actions that emerged from this extensive review were captured on the Governance Action Plan.

The Governance Action Plan and related report is elsewhere on the Audit and Risk Committee agenda for member review.

2. Gillies Report – University of Dundee Investigation

An action that emerged from the review of the Gillies Report – University of Dundee Investigation was that the Audit and Risk Committee Terms of Reference should be reviewed to ensure that this committee were tasked with considering the recommendations from the Externally Facilitated Effectiveness Reviews/Governance External Reviews.

This work has now been completed.

3. Audit and Risk Committee – Terms of Reference

The Audit and Risk Committee Terms of Reference has been reviewed and updated to reflect that this committee should consider any recommendations from Externally Facilitated Effectiveness Reviews/Governance External Reviews. This has been added to the Terms of Reference in blue text and the file is available in the portal as [Appendix 1](#).

4. Resource Implications

There are no additional resource implications. Resources implications are mainly in relation to staff time to implement recommendations contained in any audits carried out.

5. Impact on Students

There are no negative impacts on students identified as a consequence of anything within this report.

6. Risk and Assurance

Risks are mitigated by having a full and thorough Terms of Reference that meets sector requirements.

7. Equality

No adverse impacts on people with protected characteristics have been identified as a consequence of this report.

8. Data Protection

There are no new data protection matters arising from the contents of this report.

9. Environmental and Sustainability

There are no new environmental and sustainability matters arising from the contents of this report.

10. Recommendations

Members of the Audit and Risk Committee are asked to:

- i) note the contents of this report;
- ii) endorse the Terms of Reference as contained within Appendix 1; these will go to the Board of Management in June 2026 for full approval.

11. Further Information

Members can obtain further information on the contents of this report from Lisa Clark, Assistant Principal Estates, Corporate Planning and Governance – lisaclark@glasgowkelvin.ac.uk or Michelle Brand, Secretary to the Board of Management at mbrand@glasgowkelvin.ac.uk

Michelle Brand/Lisa Clark
Glasgow Kelvin College
May 2026